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K24P 1125

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# Second Semester M.Com. Degree (CBCSS - OBE - Regular) Examination, April 2024 (2023 Admission)

CMCOM 02C10: ORGANISATIONAL BEHAVIOUR

Time: 3 Hours

Max. Marks: 60

#### SECTION - A

Answer any five questions in this Section. Each question carries 3 marks.

- Define "Organisational Behaviour." State its nature.
- 2. What are the different dimensions of Organisational Culture?
- 3. What is Grid Training? State its objectives.
- 4. What must be the essential features of Good Teams?
- 5. Define "Management-By-Objectives." Mention its process.
- Distinguish between Positive Reinforcement and Negative Reinforcement.

 $(5 \times 3 = 15)$ 

#### SECTION - B

Answer any three questions in this Section. Each question carries 5 marks.

- 7. Compare and contrast Theory X and Theory Y.
- 8. Discuss the managerial implications of the Classical Conditioning Theory in understanding Human behaviour.
- 9. Distinguish between the Custodial Model, the Collegial Model and the Autocratic Model in OB.

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 $(3 \times 10 = 30)$ 

- 10. Emphasise the significant relationship between the Maslow's Theory and Alderfer's Theory of Motivation.
- 11. Analyse the significant contributions of the Big Five Personality Traits theory in understanding employee's personality at workplace.  $(3 \times 5 = 15)$

## SECTION - C

Answer any three questions in this Section. Each question carries 10 marks.

- 12. Keeping the Challenges faced by OB Managers, suggest measures to manage Organisational Culture in your organisation.
- 13. "An employee's perception is shaped by various internal and external factors." Do you agree ? Elaborate.
- 14. Define "Resistance-to-Change". Why do employees resist change at workplace? What are its consequences to the organisation? 15. Why do people join informal groups ? Analyse the different stages in Group
- Development. 16. "Different Conflict Resolution Strategies have their own strengths and weaknesses". Explain. Suppose there is a conflict between management and trade union,

which strategy would you recommend and why?